

THE GLASGOW SCHOOL OF ART
BOARD OF GOVERNORS MEETING – 25 MARCH 2025

AGENDA

Description	Page/Paper Reference	Owner	Action	Time
PRELIMINARY BUSINESS				
1.1. Welcome and Declarations of Interest Invitation to members to confirm that they have had sufficient time to scrutinise the papers.	n/a	Chair		10:00
1.2. Apologies				
2.1. Minutes of the Meeting held 10 December 2024	P4/BOG2425-MAR-001	Chair	For approval	
2.2. Summary paper of the Away Day Meeting held 6/7 February 2025	P15/BOG2425-MAR-002	Chair	For noting	
3. Board Action Points	P28/BOG2425-MAR-003	Chair	For noting	
CORE ITEMS				
4.1. Report from the Chair (verbal update)	n/a	Chair	For noting	10:10
4.2. Board of Governors Away Day Survey Feedback	P30/BOG2425-MAR-004	Chair	For comment	
5. Report from the Director and Principal – incorporating an update on Student Recruitment Targets	P35/BOG2425-MAR-005	Director and Principal, Director of Strategy and Marketing	For noting	10:20
6. Report from the President of the Students’ Association	P43/BOG2425-MAR-006	GSASA President	For noting	10:30
STRATEGIC ITEMS				
7.1. SOBC Addendum: Update on scenarios A recommendation for Board approval, via FRC, to progress work on five of the eight SOBC addendum scenarios	P50/BOG2425-MAR-007	Director of Estates & Infrastructure, and guest speakers	For approval	10:40
7.2. Mackintosh Insurance Update	P55/BOG2425-MAR-008	Development Director	For noting	
ACADEMIC COUNCIL MATTERS				
The undernoted matters are hyperlinked: 8.1. Academic Council Meeting minutes 27 Nov 2024 8.2. Academic Council Meeting minutes 5 March 2025	P59/BOG2425-MAR-009	Director	For noting	11:40
8.2. GSA Annual Report to University of Glasgow Senate 2023-24	P60/BOG2425-MAR-010		For noting	
FINANCIAL MANAGEMENT				
9.1. Financial Performance Report	P93/BOG2425-MAR-011	Interim Director of Finance	For noting	11:50

9.2. Director of Finance Report	P97/BOG2425-MAR-012		For noting	
RISK MANAGEMENT				
10. Board Assurance Framework and Quarterly Institutional Risk Register	P102/BOG2425-MAR-013	Director of Strategy and Marketing	For discussion /endorsing	12:00
GOVERNANCE MATTERS				
11. Report from the Secretary and Registrar - including recommendation from Effective Governance Working Group	P105/BOG2425-MAR-014	Secretary and Registrar	For noting and approval as indicated	12:15
12. Committee Matters: 12.1 Audit and Risk Committee Convenor Report Includes the hyperlinked 3 March 2025 meeting minutes Matters recommended for Board approval/noting : <ul style="list-style-type: none"> See Strategic Item 7.2 on this agenda re Mackintosh Insurance Update 	P110/BOG2425-MAR-015 n/a	Andrew Sutherland	For noting and approval as relevant	12:25
12.2 Finance and Resources Committee Convenor Report Includes the hyperlinked 24 February 2025 meeting minutes Matters recommended for Board approval/noting : <ul style="list-style-type: none"> See Strategic Item 7.1 on this agenda re SOBC Addendum: Update on Scenarios See Strategic Item 7.2 on this agenda re Mackintosh Insurance Update 	P112/BOG2425-MAR-016 n/a n/a	Simon Learoyd		
12.3 Governance and Nominations Committee Convenor Report Includes the hyperlinked 20 February 2025 meeting minutes Matters recommended for Board approval/noting : <ul style="list-style-type: none"> Academic Council Student Election rules (for approval) 	P114/BOG2425-MAR-017 P116/BOG2425-MAR-018	Chair		
12.4 People and Culture Committee Convenor Report Includes the hyperlinked 25 February 2025 meeting minutes Matters recommended for Board approval/noting : <ul style="list-style-type: none"> Gender Pay Gap report (for approval) National Equality Outcomes Progress and Mainstreaming report (for approval) Annual Workforce Diversity report 2023-24 (for noting) 	P121/BOG2425-MAR-019 P123/BOG2425-MAR-020 P141/BOG2425-MAR-021 P199/BOG2425-MAR-022	Kristen Bennie		

12.5 Remuneration Committee Convenor Report - Noting that no Committee took place in the prior cycle Matters recommended for Board approval/noting : <ul style="list-style-type: none">Approval by correspondence: Chief Finance Officer	P228/BOG2425-MAR-023	Graham Caie		
RESERVED BUSINESS				
ANY OTHER BUSINESS				
FUTURE MEETINGS OF THE BOARD				
13. Session 2024/25 dates: <ul style="list-style-type: none">Tuesday 17 June 2025	n/a	Chair	For information	12:55
FORTHCOMING GSA EVENTS OF INTEREST TO GOVERNORS				
14. GSA Events: March 2025 – November 2025	P230/BOG2425-MAR-024	Chair	For information	12:57
LUNCH				13:00
BOARD DEVELOPMENT				13:30
HE Finance Workshop To discuss the financial context within which GSA is operating, the School’s current financial performance, and options GSA may have for increasing capacity for generating sustainable income.	n/a	Interim Director of Finance and guest speaker	For information	
END OF MEETING				16:00