

**THE GLASGOW SCHOOL OF ART**  
**BOARD OF GOVERNORS MEETING – 18 JUNE 2024**

**AGENDA**

Description	Page / Paper Reference	Owner	Action	Time
PRELIMINARY BUSINESS				
<b>1.1 Welcome and Declarations of Interest</b> Invitation to members to confirm that they have had sufficient time to scrutinise the papers.		Chair		10.00am
<b>1.2 Apologies</b>				
<b>2.1 Minutes of the Meeting held 12 December 2023</b>	P5 / BOG2324-JUN-001	Chair	For approval	
<b>2.2 Minutes of the Meeting held on 2 February 2024</b>	P18 / BOG2324-JUN-002		For approval	
<b>2.3 Minutes of the Meeting held on 26 March 2024</b>	P26 / BOG2324-JUN-003		For approval	
<b>3. Board Action Points</b>	P35 / BOG2324-JUN-004	Chair	For noting	
CORE ITEMS				
<b>4. Governance Effectiveness Review – Update</b>		Chair		10.15am
<b>4.1 Proposal to Restructure the GSA's Board Committees</b>	P38 / BOG2324-JUN-005		For discussion and endorsement	
<b>5. Report from the Chair</b>		Chair	For noting / verbal update	10.35am
<b>6.1 Report from the Director</b>	P46 / BOG2324-JUN-006	Director	For noting	10.45am
STRATEGIC ITEMS				
<b>7.1 People Strategy / Staff Survey Update</b>	P58 / BOG2324-JUN-007	Director of Human Resources	For noting	11.00am
<b>7.2 Research Strategy - Update</b>	P61 / BOG2324-JUN-008	Head of Research	For noting	
<b>8. GSA Students’ Association</b>				11.40am
<b>8.1 Report form the President of the Students’ Association</b>	P69 / BOG2324-JUN-009	GSASA President	For noting	
ESTATES MATTERS				
<b>9.1 Report from the Director of Estates and Infrastructure</b>	P74 / BOG2324-JUN-010	Director of Estates and Infrastructure	For noting	11.55pm
LUNCH				12.10pm

FINANCE MATTERS				
<b>10.1 Report from the Director of Finance</b>	P81 / BOG2324-JUN-011	Director of Finance	For noting	<b>12.40pm</b>
<b>10.2 GSA Financial Plan 2024</b>	P86 / BOG2324-JUN-012	Director of Finance	For approval	<b>12.55pm</b>
<b>10.3 Management Accounts to 30 April 2024</b>	P114 / BOG2324-JUN-013	Director of Finance	For noting	<b>1.40pm</b>
<b>10.4 Listening Exercises on GSA's Ethical Investment Policy – Update on Outcomes</b>	P119 / BOG2324-JUN-014	Director of Finance	For discussion	<b>1.50pm</b>
<b>10.5 Mackintosh Building Costs, Budgeting and Insurance - Update</b>	P121 / BOG2324-JUN-015	Development Director and Director of Finance	For approval	<b>2.20pm</b>
RISK MANAGEMENT				
<b>11.1 GSA Institutional Risk Register 2023/24 – Quarterly Review</b>	P125 / BOG2324-JUN-016	Director of Strategy and Marketing	For discussion	<b>2.40pm</b>
GOVERNANCE MATTERS				
<b>12. 1 Report from the Secretary and Registrar</b>	P132 / BOG2324-JUN-017	Secretary and Registrar	For noting and discussion	<b>2.45pm</b>
<b>12.2 Committee Reports:</b> Please note that all confirmed minutes are hyperlinked below, whereas those items for Board approval are included in the meeting pack.	P136 / BOG2324-JUN-018	Committee Convenors	For noting and approval where relevant	<b>2.55pm</b>
<b>12.2.1</b> Audit and Risk Committee, 20 May 2024 Includes the following items for <b>approval</b> : <ul style="list-style-type: none"> <li>• <i>Business Continuity and Major Incident Response Plan</i></li> <li>• <i>Gifts, Hospitality, Material Benefits or Services Policy for the Board of Governors</i> <ul style="list-style-type: none"> <li>• <i>Financial Regulations Extract - Gifts, Hospitality, Material Benefits or Services</i></li> </ul> </li> <li>• <i>Board of Governors Equality, Diversity and Inclusion Statement</i></li> <li>• <i>Register of Interests Policy</i></li> <li>• <i>Publication of Board Agendas, Papers and Minutes</i></li> </ul>		Andrew Sutherland	For noting  Approval  Approval  Approval	
<b>12.2.2</b> Business and Estates Committee, 28 May 2024 - Minute Extract Includes the following item for <b>approval / noting</b> : <ul style="list-style-type: none"> <li>• <i>PDB (Mackintosh): Terms of Reference, Remit and Membership</i></li> <li>• <i>Knockomie House Student Accommodation Lease</i></li> <li>• <i>65 West Regent Street lease – by correspondence</i></li> </ul>		Harry Rich	For approval  For approval For noting	

<b>12.2.3</b> Health and Safety Committee, 22 May 2024 Includes the following item for <b>approval / noting</b> : <ul style="list-style-type: none"> <li><i>Occupational Health and Safety Committee Report</i></li> </ul>	P138 / BOG2324-JUN-020	James Sanderson	For noting  For noting	
<b>12.2.4</b> Human Resources Committee, 21 May 2024	P139 / BOG2324-JUN-021	Kristen Bennie	For noting	
<b>12.2.5</b> Museum and Archive Committee, 22 February 2024 Museum and Archive Committee, 16 May 2024 Includes the following item for <b>approval</b> : <ul style="list-style-type: none"> <li><i>Archives and Collections Loan for Exhibition Policy Review</i></li> </ul>	P140 / BOG2324-JUN-022	Graham Sharp	For noting For noting  For approval	
<b>12.2.6</b> Nominations Committee – by correspondence	P141 / BOG2324-JUN-023	Ann Priest	For noting	
<b>12.2.7</b> Remuneration Committee, 3 June 2024	P142 / BOG2324-JUN-024	Graham Caie	For noting	
<b>ACADEMIC COUNCIL</b>				
Please note, all confirmed papers are hyperlinked below:				<b>3.20pm</b>
<b>13.1</b> Academic Council Meeting, 6 March 2024	P146 / BOG2324-JUN-025	Director	For noting	
<b>13.2</b> Academic Council Meeting, 1 May 2024			For noting	
<b>RESERVED BUSINESS</b>				
<b>ANY OTHER BUSINESS</b>				
<b>FUTURE MEETINGS OF THE BOARD</b>				
<b>Session 2024/25 dates:</b> <ul style="list-style-type: none"> <li>Thursday 24 October 2024</li> <li>Tuesday 10 December 2024</li> <li>Friday 7 February 2025 – Away Day</li> <li>Tuesday 25 March 2025</li> <li>Tuesday 17 June 2025</li> </ul>		Chair	For information	<b>3.25pm</b>
<b>FORTHCOMING GSA EVENTS OF INTEREST TO GOVERNORS</b>				
<b>14.1</b> GSA Events: June 2024 – October 2025	P147 / BOG2324-JUN-026	Chair	For information	<b>3.30pm</b>
<b>END OF MEETING</b>				<b>3.30pm</b>