

THE GLASGOW SCHOOL OF ART
BOARD OF GOVERNORS MEETING – 24 OCTOBER 2024

AGENDA

Description	Page / Paper Reference	Owner	Action	Time
PRELIMINARY BUSINESS				
1.1 Welcome		Chair		10.00am
Declarations of Interest Invitation to members to confirm that they have had sufficient time to scrutinise the papers.				
1.2 Apologies				
2.1 Minutes of the Meeting held 18 June 2024	P4 / BOG2425-OCT-001		For approval	
2.2 Minutes of the Meeting held on 21 August 2024	P13 / BOG2425-OCT-002	Chair	For approval	
3. Board Action Points	P16 / BOG2425-OCT-003	Chair	For noting	
CORE ITEMS				
4. Report from the Chair		Chair	For noting / verbal update	10.15am
5. Report from the Director	P20 / BOG2425-OCT-004	Director	For noting	10.25am
6. GSA Students' Association				10.35am
6.1 Report from the President of the Students' Association	P28 / BOG2425-OCT-005	GSASA President	For noting	
STRATEGIC ITEMS				
7.1 GSA Portfolio Review Update and NSS Results and Actions	P32 / BOG2425-OCT-006	Deputy Director Academic	For noting and discussion	10.50am
7.2 League Table Analysis	P40 / BOG2425-OCT-007			
7.3 2024: Recruitment and Enrolment, Financial Forecast, Planned Growth	P46 / BOG2425-OCT-008	Director of Strategy & Marketing, Deputy Director Academic, and Director of Finance	For noting and discussion	11.10am
ACADEMIC COUNCIL				
8.1 Quality Assurance Update	P48 / BOG2425-OCT-009	Academic Registrar	For noting and discussion	11.50am
8.2 Academic Council Summary Report of Meeting 16	P52 / BOG2425-OCT-010	Director	For noting	

October 2024 Includes the following items for approval : <ul style="list-style-type: none">Academic Council Remit and Membership 2024-25				
LUNCH				12.20pm
ESTATES MATTERS				
9.1 Report from the Director of Estates and Infrastructure - incorporating an update on the SOBC Addendum.	P53 / BOG2425-OCT-011	Director of Estates and Infrastructure	For noting and discussion	1.00pm
9.2 Estates Strategy Update	P60 / BOG2425-OCT-012			
9.3 Mackintosh Insurance Update	P64 / BOG2425-OCT-013	Development Director	For noting and discussion	
FINANCE MATTERS				
10.1 Report from the Director of Finance	P67 / BOG2425-OCT-014	Director of Finance	For noting	1.30pm
10.2 Endowment Investment Policy - Review of Approach to Responsible Investment	P70 / BOG2425-OCT-015		For approval	
10.3 Management Accounts to 31 July 2024	P74 / BOG2425-OCT-016		For noting	
RISK MANAGEMENT				
11.1 Risk and Board Assurance Framework	P79 / BOG2425-OCT-017	Director of Strategy and Marketing	For discussion and endorsing	2.00pm
GOVERNANCE MATTERS				
12.1 Report from the Secretary and Registrar Includes the following items for noting : <ul style="list-style-type: none">Directors' Duties and Charity Trustees' Duties Includes the following items for approval : <ul style="list-style-type: none">Statement of Corporate Governance	P87 / BOG2425-OCT-018	Secretary and Registrar	For noting / approval as indicated	2.40pm
12.2 Committee Reports: Please note that all confirmed minutes are hyperlinked below, as well as associated papers for noting/approval.		Committee Convenors	For noting and approval where relevant	2.55pm
12.2.1 Audit and Risk Committee, 16 September 2024 Includes the following items for approval : <ul style="list-style-type: none">Modern Slavery and human trafficking statement 2024	P92 / BOG2425-OCT-019		For noting	
12.2.2 Business and Estates Committee, 28 May 2024 and Finance and Resources Committee, 23 September 2024	P93 / BOG2425-OCT-020		For approval	

<p>12.2.3 Governance and Nominations Committee, 12 September 2024 Includes the following item for approval:</p> <ul style="list-style-type: none"> • Board Committee Memberships and Board Intermediary <p>Includes the following item for noting:</p> <ul style="list-style-type: none"> - Re-Appointment of Vice Chair – approval by correspondence <p>12.2.4 People and Culture Committee, 17 September 2024</p> <p>12.2.5 Remuneration Committee, 11 September 2024 Includes the following item for noting:</p> <ul style="list-style-type: none"> • Remuneration Committee Annual Report to the Board <p>Includes the following item for approval:</p> <ul style="list-style-type: none"> • Senior Pay Policy 	<p>P94 / BOG2425-OCT-021</p> <p>P95 / BOG2425-OCT-022</p> <p>P96 / BOG2425-OCT-023</p>		<p>For noting</p> <p>For approval</p> <p>For noting</p> <p>For noting</p> <p>For noting</p> <p>For approval</p>	
RESERVED BUSINESS				
ANY OTHER BUSINESS				
FUTURE MEETINGS OF THE BOARD				
<p>Session 2024/25 dates:</p> <ul style="list-style-type: none"> • Tuesday 10 December 2024 • Friday 7 February 2025 – Away Day • Tuesday 25 March 2025 • Tuesday 17 June 2025 		Chair	For information	3.20pm
FORTHCOMING GSA EVENTS OF INTEREST TO GOVERNORS				
<p>13.1 GSA Events: October 2024 – October 2025</p>	<p>P97 / BOG2425-OCT-024</p>	Chair	For information	3.25pm
<p>END OF MEETING Governors are invited to attend the preview of <i>Pinhole Camera Exhibition</i>, by Communication Design, in Reid Corridor 5-7pm, Thursday 24th October, beyond this meeting finishing.</p>				3.30pm