

THE GLASGOW SCHOOL OF ART
BOARD OF GOVERNORS MEETING – 26 MARCH 2024

AGENDA

Description	Page / Paper Reference	Owner	Action	Time
PRELIMINARY BUSINESS				
1. Welcome and Declarations of Interest Invitation to members to confirm that they have had sufficient time to scrutinise the papers. 1.1 Apologies		Chair		10.00am
2. Minutes of the Meeting held on 12 December 2023	P5 / BOG2324-MAR-001	Chair	For approval	
3. Board Action Points	P18 / BOG2324-MAR-002	Chair	For noting	
GOVERNANCE EFFECTIVENESS REVIEW – GOOD GOVERNANCE INSTITUTE				
4. Governance Effectiveness Review – Good Governance Institute Report and Recommendations – next steps	P19 / BOG2324-MAR-003	Chair	To receive the minutes of the Extraordinary Board 19 March 2024 and to approve any actions arising	10.10am
CORE ITEMS				
5. Report from the Chair 5.1.1 Board of Governors: Away-Day Feedback	P25 / BOG2324-MAR-004	Chair	For noting / Verbal update For comment	10.20am
6. Report from the Director	P29 / BOG2324-MAR-005	Director	For noting	10.35am
7. GSA Annual Implementation Plan 2023-2024 Mid-Year Progress Report	P36 / BOG2324-MAR-006	Director of Strategy and Marketing	For discussion and endorsement	10.50am
8. Report from the Deputy Director Academic 8.1 Portfolio Review – Update 8.2 Common Academic Framework – Update 8.3 Quality Enhancement and Standards Review (Scotland) – Update	P52 / BOG2324-MAR-007	Deputy Director Academic	For noting For noting For noting	11.05am
9. GSA Students’ Association 9.1 Report from the President of the Students’ Association	P54 / BOG2324-MAR-008	GSASA President	For noting	11.35am

RISK MANAGEMENT				
10. GSA Institutional Risk Register 2023/24 – Quarterly Review	P59 / BOG2324-MAR-009	Director of Strategy and Marketing	For noting	11.50am
LUNCH				12.00pm
MACKINTOSH BUILDING				
11 Strategic Outline Business Case: Addendum		Director of Estates and Infrastructure	For approval	12.30pm
11.1 Mackintosh SOBC Addendum	P64 / BOG2324-MAR-010			
ESTATES MATTERS				
12. Report from the Director of Estates and Infrastructure	P74 / BOG2324-MAR-011	Director of Estates and Infrastructure	For noting	12.45pm
FINANCE MATTERS				
13. Report from the Director of Finance	P81 / BOG2324-MAR-012	Director of Finance	For noting	1.05pm
STRATEGIC ITEMS				
14.1 Internationalisation Strategy	P85 / BOG2324-MAR-013	Director of Strategy and Marketing	For approval	1.25pm
14.2 Finance Sustainability Discussion		Director of Finance	For discussion	2.05pm
GOVERNANCE MATTERS				
15.1 Report from the Secretary and Registrar	P98 / BOG2324-MAR-014	Secretary and Registrar	For noting and discussion	3.00pm
15.2 Committee Reports: Please note that all confirmed minutes are hyperlinked below, whereas those items for Board approval are included in the meeting pack		Committee Convenors		3.10pm
15.2.1 Audit and Risk Committee Minutes, 26 February 2024				
15.2.2 Business and Estates Committee Minutes, 4 March 2024				
15.2.3 Health and Safety Committee Minutes, 28 February 2024				
15.2.4 Human Resources Committee Minutes, 27 February 2024				
15.2.5 Museum and Archive Committee				

15.2.6 Nominations Committee Minutes, 13 March 2024				
15.2.7 Remuneration Committee				
ACADEMIC COUNCIL				
Academic Council Matters				3.20pm
Please note, all confirmed papers are hyperlinked below.	P115 / BOG2324-MAR-022	Director	Noting	
16.1 Academic Council Meeting 6 December 2023		Director	Noting	
16.2 GSA Annual report to Senate 2022-23		Director	Noting	
RESERVED BUSINESS				
ANY OTHER BUSINESS				
FUTURE MEETING OF THE BOARD				
Session 2023/24 dates:				
• Tuesday 18 June 2024				
FORTHCOMING GSA EVENTS OF INTEREST TO GOVERNORS				
17.1 GSA Events – March - November 2024	P116 / BOG2324-MAR-023	Chair	For information	3.30pm
END OF MEETING				3.30pm