



Glasgow School of Art

GSA Board of Governors

27 March 2022, 11.00 am to 4.00 pm

Hybrid

Principal Seminar Room 1, Glasgow School of Art

Reid Building

Glasgow

	Description	Owner	Time	Page
1.	Preliminary Business		11.00 am	
1.1	Welcome and Apologies <i>Invitation to members to confirm that they have had sufficient time to scrutinise the papers.</i>	Chair		
1.2	Declarations of Interest	Chair		
1.3	Minutes of the Meeting of 12 December 2022 <i>For approval.</i>	Chair		5
1.4	Board Action Points <i>For noting.</i>	Chair		14
2.	Core Items		11.10 am	
2.1	Report from the Chair <i>Oral Report.</i>	Chair		
2.2	Report from the Director <i>For noting.</i>	Director		19
2.3	Report from the President of the GSA Students' Association <i>For noting.</i>	President of GSASA		26
2.4	Report from the Director of Finance <i>For noting.</i>	Director of Finance		30
2.5	Report from the Director of Estates <i>For noting.</i>	Director of Estates		35
2.6	Report from the Interim Secretary to the Board <i>For noting.</i>	Interim Secretary to the Board		44
2.7	GSA Institutional Risk Register	Director of Strategy and		49

	<i>(Discussed at the Audit and Risk Committee on 27 February 2023 and the Business and Estates Committee on 6 March 2023.) For noting.</i>	Marketing		
3.	Equality Reporting			
3.1	GSA Equality Outcomes Progress and Mainstreaming Report, April 2023 <i>For approval.</i>	Head of Student Support and Development		54
4.	LUNCH		13.00 pm	
5.	<p>Committee Reports and Items for Approval/Ratification</p> <p><i>To receive and note the minutes of the following individual Board Committee meetings and seek approval/ratification where indicated:</i></p> <ul style="list-style-type: none"> • <i>Audit and Risk Committee, 27 February 2023</i> • <i>Audit and Risk Committee, 14 March 2023</i> • <i>Business and Estates Committee, 27 February 2023</i> • <i>Business and Estates Committee, 6 March 2023</i> • <i>Health and Safety Committee, 1 March 2023 (to include the Health and Safety Report 2022/23)</i> • <i>Human Resources Committee, 28 February 2023</i> • <i>Museum and Archive Committee, 23 February 2023</i> • <i>Nominations Committee, 10 March 2023</i> • <i>Remunerations Committee, 2 March 2023 – Oral update</i> <p><i>To receive and note the following:</i></p> <ul style="list-style-type: none"> • <i>Academic Council, 7 December 2022 - minutes</i> • <i>GSA Annual Report to the Senate of the University of Glasgow</i> 		13.30 pm	110
6.	Strategic Items			
6.1	People Strategy <i>For approval.</i>	Director of Human Resources		113
6.2	Research Strategy – Update on Progress <i>For noting.</i>	Deputy Director Research and Innovation		
7.	Review of the Chair’s Effectiveness <i>Oral Report.</i>	Board Intermediary		

8.	Reserved Business <i>None.</i>			
9.	Any Other Business			
10.	Future Meeting of the Board <ul style="list-style-type: none">• <i>Thursday 15 June 2023, 11.00am.</i>			
11.	Forthcoming GSA Events of Interest to Governors <i>For information.</i>			133