

**THE GLASGOW SCHOOL OF ART**  
**BOARD OF GOVERNORS MEETING – 17 OCTOBER 2023**

**AGENDA**

Description	Page	Owner	Action	Time
<b>1. PRELIMINARY BUSINESS</b>				
<b>1.1 Welcome and Apologies</b> <i>Invitation to members to confirm that they have had sufficient time to scrutinise the papers</i>		Chair		<b>11.00am</b>
<b>1.2 Declarations of Interest</b>		Chair		
<b>1.3 Minutes of the Meeting held on 15 June 2023</b>	<b>4</b>	Chair	For <b>approval</b>	
<b>1.4 Board Action Points</b>	<b>14</b>	Chair	For noting	
<b>2. CORE ITEMS</b>				
<b>2.1 Report from the Chair</b> <ul style="list-style-type: none"> <li><b>Director's Review and Objectives for 2023/24</b></li> </ul>	<b>17</b>	Chair	To note Appendix 1 To <b>approve</b> Appendix 2	<b>11.10am</b>
<b>2.2 Report from the Director</b> <ul style="list-style-type: none"> <li><b>Annual Implementation Plan 2022/23 – Final Progress Report</b> <i>(Noted by the Business and Estates Committee on 26 September 2023.)</i></li> <li><b>SFC Outcome Agreement 2023/24</b> <i>(includes the Self-Evaluation Report for the SFC Outcome Agreement 2022/23)</i></li> </ul>	<b>28</b> <b>34</b> <b>59</b>	Director Director of Strategy and Marketing Director of Strategy and Marketing	For noting For noting For <b>approval</b>	<b>11.20am</b>
<b>2.3 Report from the Deputy Director Academic</b> <ul style="list-style-type: none"> <li><b>NSS Results and Programme Performance Indicators 2022/23</b></li> <li><b>GSA – League Tables Analysis 2022/23</b></li> <li><b>Common Academic Framework – Update</b> <i>(Presentation)</i></li> </ul>	<b>92</b> <b>100</b>	Deputy Director Academic	For noting	<b>11.35am</b>
<b>2.4 Report from the President of the GSA Students' Association</b>	<b>106</b>	President of GSA Students' Association	For noting	<b>12.05pm</b>
<b>2.5 Occupational Health and Safety Reporting</b> <ul style="list-style-type: none"> <li><b>Occupational Health and Safety Report 2022/23</b></li> <li><b>Occupational Health and Safety Plan 2023/24</b></li> </ul> <i>(Both papers were previously considered by the Health and Safety Committee on 20 September 2023.)</i>	<b>111</b> <b>136</b>	Director of Estates and Infrastructure	For <b>approval</b>	<b>12.20pm</b>
<b>2.6 Report from the Secretary and Registrar</b>	<b>146</b>	Secretary and Registrar	For noting	<b>12.30pm</b>
<b>2.7 Risk Management</b> <ul style="list-style-type: none"> <li><b>GSA Institutional Risk Register</b></li> </ul>	<b>151</b>	Director of Strategy and Marketing	For noting	<b>12.40pm</b>

(Approved by the Audit and Risk Committee on 18 September 2023.)				
<b>3. LUNCH</b>				<b>12.55pm</b>
<b>4. COMMITTEE REPORTS</b>		Chair	To receive oral updates from Board Committee Convenors	<b>1.25pm</b>
<i>Audit and Risk Committee, 18 September 2023</i>		Andrew Sutherland		
<ul style="list-style-type: none"> <li>Management Accounts</li> </ul>	<b>156</b>	Director of Finance	For noting	
<i>Business and Estates Committee, 26 September 2023</i>		Habib Motani		
<ul style="list-style-type: none"> <li>Report from Director of Finance</li> </ul>	<b>163</b>	Director of Finance	For noting	
<ul style="list-style-type: none"> <li>Report from Director of Estates and Infrastructure</li> </ul>	<b>166</b>	Director of Estates and Infrastructure	For noting	
<i>Health and Safety Committee, 20 September 2023</i>		James Sanderson	Papers for <b>approval</b>	
<i>Human Resources Committee, 19 September 2023</i>		Kristen Bennie	For noting	
<i>Museum and Archive Committee, 14 September 2023</i>		Graham Sharp	Paper for <b>approval</b>	
<i>Nominations Committee</i>		Chair	Oral Report/ Recommendation for <b>endorsement</b>	
<i>Remuneration Committee, 30 August 2023 and 4 October 2023</i>		Graham Caie	Oral Report/ Paper for noting	
<b>4.1 GSA Board Committees – Minutes and Papers for Approval/Endorsement</b>	<b>174</b>	Chair	For <b>approval</b>	
<p>This paper lists all of the items recommended to the Board for approval by each of the respective Board committees.</p> <p>Please note that the papers for approval are not otherwise on the main agenda.</p>				
<b>5. ITEMS APPROVED BY CHAIR'S ACTION</b>				<b>1.55pm</b>
<b>5.1 Annual Report to the SFC on Institution-Led Review</b>	<b>177</b>		For <b>endorsement</b>	
<b>6. STRATEGIC ITEMS</b>				
<b>6.2 Development Strategy</b>	<b>197</b>	Director of Development	For <b>approval</b>	<b>2.00pm</b>

<p><i>Please note: The Director of Development will be joined by Dr Sarah Smith (GSA Development Manager) and Santini Basra (Director, Studio Andthen).</i></p>				
<b>7. RESERVED BUSINESS</b> NONE				
<b>8. ANY OTHER BUSINESS</b>				<b>2.40pm</b>
<b>9. FUTURE MEETINGS OF THE BOARD</b>  <b>Session 2023/24 dates:</b> <ul style="list-style-type: none"> <li>• Tuesday 12 December 2023;</li> <li>• Friday 2 February 2024;</li> <li>• Tuesday 26 March 2024;</li> <li>• Tuesday 18 June 2024</li> </ul>				<b>2.45pm</b>
<b>10. FORTHCOMING GSA EVENTS OF INTEREST TO GOVERNORS</b>	<b>233</b>		For information	
<b>END OF MEETING</b>				<b>2.50pm</b>