



Board of Governors

15 June 2023 - 11.00am to 4.00 pm

Hybrid

Principal Seminar Room 1, Glasgow School of Art

Reid Building

Glasgow

THE GLASGOW SCHOOL OF ART
BOARD OF GOVERNORS MEETING
Thursday 15th June 2023, 11:00-16:00

AGENDA

| Description | Page | Owner | Action | Time |
|--|----------|--|--|----------------|
| 1. PRELIMINARY BUSINESS | | | | |
| 1.1 Welcome and Apologies <i>Invitation to members to confirm that they have had sufficient time to scrutinise the papers</i> | | Chair | | 11.00am |
| 1.2 Declarations of Interest | | Chair | | |
| 1.3 Minutes of the Meeting held on 27 March 2023 | 5 | Chair | For approval | |
| 1.4 Board Action Points | 13 | Chair | For noting | |
| 2. CORE ITEMS | | | | |
| 2.1 Report from the Chair | | Chair | Oral Report | 11.05am |
| 2.2 Report from the Director | 18 | Director | For noting | 11.15am |
| <ul style="list-style-type: none"> • <i>Annual Implementation Plan 2022/23 – Update</i> • <i>Annual Implementation Plan 2023/24</i> <i>(both papers were considered at the Business and Estates Committee on 30 May 2023.)</i> | 26 43 | Director / Director of Strategy and Marketing | For noting For approval | |
| 2.3 Report from the President of the GSA Students' Association | 52 | President of GSA Students' Association/ Mike Kurtkya | For noting | 11.35am |
| <ul style="list-style-type: none"> • <i>Commercial Business Case for the GSA Students' Association</i> <i>(considered at the Business and Estates Committee on 9 June 2023.)</i> | 57 | Mike Kurtkya, Chief Executive of the GSA Students' Association | For approval of a Grant of Lease by GSA to GSASA | |
| 2.4 Report from the Director of Finance | 78 | Director of Finance | For noting | 11.45am |
| 2.5 Report from the Director of Estates | 83 | Director of Estates | For noting | 11.55am |
| 2.6. Report from the Interim Secretary to the Board | | Interim Secretary to the Board | Oral Report | 12.05pm |
| 2.7 Risk Management | | | | |
| <ul style="list-style-type: none"> • GSA Risk Framework: Annual Review of Risk Appetite <i>(considered at the Audit and Risk Committee on 22 May 2023 and recommenced to the Board for approval)</i> | 90 | Director of Strategy and Marketing | For approval | 12.10pm |
| <ul style="list-style-type: none"> • GSA Institutional Risk Register <i>(approved at the Audit and Risk Committee on 22 May 2023, discussed at the Business and Estates Committee on 30 May 2023, and noted at the Health and Safety Committee on 24 May 2023)</i> | 95 | | For noting | |

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| 2.8 Richmond and JD Kelly Buildings: proposal for sale <i>(discussed at the Business and Estates Committee on 30 May 2023)</i> | 102 | Director of Estates | For approval | 12.20pm |
| 2.9 Mackintosh Fires: Lessons Learnt <i>(discussed at the Health and Safety Committee on 24 May 2023 and the Business and Estates Committee on 30 May 2023)</i> | 109 | Director / Director of Estates / [REDACTED] [REDACTED] [REDACTED] | For discussion | 12.30pm |
| 3. LUNCH | | | | 1.00pm |
| 4. COMMITTEE REPORTS/ITEMS FOR APPROVAL/RATIFICATION | 163 | Chair | To note the minutes and approve/ratify recommendations where indicated | 1.30pm |
| <i>Audit and Risk Committee, 22 May 2023</i> | | | | |
| <i>Business and Estates Committee (additional), 16 May 2023</i> | | | | |
| <i>Business and Estates Committee, 30 May 2023</i> | | | | |
| <i>Business and Estates Committee (additional), 9 June 2023</i> | | | | |
| <i>Health and Safety Committee, 24 May 2023</i> | | | | |
| <i>Human Resources Committee, 23 May 2023</i> | | | | |
| <i>Museum and Archive Committee, 18 May 2023</i> | | | | |
| <i>Nominations Committee (by correspondence)</i> | | | Oral Report | |
| <i>Remunerations Committee, 22 May 2023</i> | | | Oral Report | |
| <i>Academic Council Minutes, 1 March 2023</i> | | | | |
| <i>Academic Council Minutes, 3 May 2023</i> | | | | |
| 5. LEARNING AND TEACHING | | | | |
| Enhancement Led Institutional Review (ELIR 4) Report <i>(approved at Academic Council on 3 May 2023)</i> | 166 | Deputy Director Academic | For approval | 2.00pm |
| Education Strategy <i>(approved at Academic Council on 3 May 2023)</i> | 185 | | For noting | |
| 6. ITEMS APPROVED BY CHAIR'S ACTION | | | | |
| 6.1 SFC Outcome Agreement 2022-23 | 190 | Director of Strategy and Marketing | For discussion and noting | 2.15pm |
| 7. STRATEGIC ITEMS | | | | |
| 7.1 Digital Strategy - Enabling Phase | 235 | Director / Director of Estates | For approval | 2.30pm |
| 7.2 Development Strategy - Update | | Director of Development | For discussion | 2.50pm |
| 7.3 Financial Plan 2023-28 <i>(considered at the Business and Estates Committee on 9 June 2023)</i> | 249 | Director of Finance | For approval | 3.10pm |
| 7.4 Scenario Planning - Mackintosh Building | 281 | Director / Senior Leadership Group | For discussion | 3.30pm |

8. RESERVED BUSINESS

NONE

9. ANY OTHER BUSINESS**9.1** [*Scottish Code of Good HE Governance \(2023\)*](#)

For noting

4.00pm**10. FUTURE MEETING OF THE BOARD****Session 2023/24 dates:** Tuesday 17 October 2023; Tuesday 12 December 2023; Friday 2 February 2024; Tuesday 26 March 2024; Tuesday 18 June 2024**11. Forthcoming GSA Events of Interest to Governors**

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For information

END OF MEETING