








Glasgow School of Art GSA Board of Governors, 28 March 2022












This meeting will be held in the Robert Burns Suite of the DoubleTree by Hilton Hotel Glasgow Central. Tea and coffee will be available from 10.45 am. Zoom meeting details for those joining digitally will be provided in the circulation email.



28 March 2022 11:00 - 28 March 2022 16:30

AGENDA

#	Description	Owner	Time
1	Report from the interim Chair		11.00 am
1.1	Welcome/Apologies for Absence/Declarations of Interest Invitation to members to confirm that they have scrutinised the papers.		
1.2	Minutes from the Meeting of 13 December 2021  Paper 1.2 Board of Governors Minutes 13 Decemb... 9	interim Chair	Approval
1.3	Minutes from the Away-day Meeting of 4 February 2022  Paper 1.3 Board of Governors Minutes 4 February... 19	interim Chair	Approval
1.4	Minutes from the Additional Meeting of 17 February 2022  Paper 1.4 Additional Board of Governors Minutes 1... 25	interim Chair	Approval
1.5	Board Action Points  Paper 1.5 Board Action Points - March 2022.pdf 31	Assistant Secretary to the Board	Noting
1.6	Update from the interim Chair	interim Chair	Oral Report
1.7	Update from the Convenor of the Chair Election Committee	G Sharp	Oral Report
2	Report from the President of the GSA Students' Association  Paper 2 Report from the President of the Students'... 33	President of the Students' Association	11.25 am Discussion
3	Report from the Director	Director	11.45 am
3.1	Director's Report  Paper 3.1 Director's Report.pdf 37		Discussion
3.2	Strategic Plan 2022-2027  Paper 3.2 Strategic Plan 2022-2027.pdf 43		Approval
3.3	Operational Plan 2021/22: Update  Paper 3.3 Operational Plan 2021-22 Update.pdf 63		Discussion
	Lunch		13.00 pm
3.4	Report from the Director of Finance  Paper 3.4 Report from the Director of Finance.pdf 71	Director of Finance	13.30 pm Discussion

#	Description	Owner	Time
3.4.1	Management Accounts to 31 January 2022  Paper 3.4.1 Management Accounts to 31 January 2... 77		Discussion
3.4.2	Ethical and Responsible Investment  Paper 3.4.2 Ethical and Responsible Investment.pd... 85		Approval
3.5	Mackintosh Building		13.50 pm
3.5.1	Mackintosh Building Costs, Budgeting and Insurance  Paper 3.5.1 Mackintosh Building Costs Budgeting a... 91	Director of Development/ Director of Finance	Discussion
3.5.2	Mackintosh Building: Update and Key Approval Dates 2022  Paper 3.5.2 Mackintosh Building - Update and Key... 97	Director of Estates	Discussion
3.6	Report from the Director of Estates  Paper 3.6 Report from the Director of Estates.pdf 103	Director of Estates	14.05 pm Discussion
3.6.1	Reid Building Reinstatement Works – Overall Update  Paper 3.6.1 Reid Building Reinstatement Works –... 111		Approval
3.6.2	Student Accommodation at GSA Highlands and Islands Campus		Noting
3.6.3	Health and Safety Report Includes a recommendation for approval  Paper 3.6.3 Health and Safety Report.pdf 123		Discussion
3.7	Institutional Risk Register  Paper 3.7 Institutional Risk Register.pdf 139	Director of Development	14.50 pm Discussion
3.8	Update on ELIR and Student Experience Surveys  Paper 3.8 Update on ELIR and Student Experience... 143	Deputy Director Academic	15.05 pm Discussion
	Break		15.15 pm
4	Report from the Registrar and Secretary Includes recommendations for approval.  Paper 4 Registrar and Secretary's Report.pdf 149	Registrar and Secretary	15.30 pm Discussion
5	Reports and Minutes from Committees		15.50 pm

#	Description	Owner	Time
5.1	Minutes from Audit and Risk Committee, 28 February 2022  Paper 5.1 Audit and Risk Committee Minutes 28 Fe... 191	A Sutherland	
5.2	Minutes from the Additional Business and Estates Committee, 24 January 2022  Paper 5.2 Additional Business and Estates Committ... 197	H Motani	
5.3	Minutes from the Additional Business and Estates Committee, 10 February 2022  Paper 5.3 Additional Business and Estates Committ... 205	H Motani	
5.4	Minutes from the Business and Estates Committee, 7 March 2022  Paper 5.4 Business and Estates Committee Minute... 207	H Motani	
5.5	Minutes from the Chair Election Committee, 20 January 2022  Paper 5.5 Chair Election Committee Minutes 20 Ja... 217	G Sharp	
5.6	Minutes from the Chair Election Committee, 1 February 2022  Paper 5.6 Chair Election Committee Minutes 1 Febr... 221	G Sharp	
5.7	Minutes from the Chair Election Committee, 15 February 2022  Paper 5.7 Chair Election Committee Minutes 15 Fe... 225	G Sharp	
5.8	Minutes from the Chair Election Committee, 4 March 2022  Paper 5.8 Chair Election Committee Minutes 4 Mar... 227	G Sharp	
5.9	Minutes from Health and Safety Committee, 2 March 2022  Paper 5.9 Health and Safety Committee Minutes 2... 231	M Herbert	
5.10	Minutes from the Human Resources Committee, 1 March 2022 Includes recommendation for approval.  Paper 5.10 Human Resources Committee 1 March... 235	G Caie	
5.11	Minutes from the Museum and Archive Committee, 8 March 2022  Paper 5.11 Museum and Archive Committee Minute... 241	K Lampitt Adey	

#	Description	Owner	Time
5.12	Minutes from Academic Council, 9 March 2022  Paper 5.12 Academic Council Minutes 9 March 202... 247	Director	
6	Items Previously Approved by Correspondence		16.20 pm Noting
6.1	Nomination Committee: Staff Governor Appointments to Nominations Committee and Remuneration Committee  Paper 6.1 GSA Board - Nom Com Approval Reque... 259	Registrar and Secretary	
7	Any Other Business		16.25 pm
8	Future Meeting of the Board Thursday 16 June 2022, 11 am		