






Glasgow School of Art
GSA Board of Governors, 17 October 2022






This meeting will be held in Principal Seminar Room 1, Reid Building, Glasgow School of Art. Tea and coffee will be available from 10.45 am. Zoom meeting details for those joining digitally will be provided in the circulation email.








17 October 2022 11:00 - 17 October 2022 17:00

AGENDA

#	Description	Owner	Time
1	Report from the Chair		11.00 am
1.1	<p>Welcome/Apologies for Absence/Declarations of Interest</p> <p>Invitation to members to confirm that they have had sufficient time to scrutinise the papers.</p> <p>Invitation to members to inform the Chair via the individual chat function on Zoom that they are alone (and therefore unable to summon help in case of an emergency).</p>		
1.2	<p>Minutes from the Meeting of 16 June 2022</p> <p>For approval.</p> <p> Paper 1.2 GSA Board of Governors Minutes 16 Jun... 9</p>	Chair	
1.3	<p>Minutes from the Meeting of 8 August 2022</p> <p>For approval.</p> <p> Board of Governors Special Meeting -8 August 202... 21</p>	Chair	
1.4	<p>Board Action Points</p> <p>For noting.</p> <p> Paper 1.4 Board Action Points - October 2022.pdf 23</p>	Chair	
1.5	<p>Director's Objectives</p> <p>For approval.</p> <p> Paper 1.5 Director's Objectives 2022-23.pdf 29</p>	Chair	
1.6	<p>Update from the Chair</p> <p>Oral Report.</p>	Chair	
2	GSA Students' Association		
2.1	<p>Report from the President of the GSA Students' Association</p> <p>For discussion.</p> <p> Paper 2.1 Report from the GSASA Student Preside... 33</p>	President of the Students' Association	
3	Report from the Director	Director	11.45 am

#	Description	Owner	Time
3.1	<p>Director's Report</p> <p>For discussion.</p>	Director	
3.2	<p>Annual Implementation Plan 2022-23 - Update</p> <p>For note and discussion.</p> <p>Approved at the Business and Estates Committee on 27 September 2022.</p>	Director	
3.3	<p>Risk Framework 2022-2027 (aligning with the Strategic Plan) and Institutional Risk Register 2022-2023 - Quarterly Review</p> <p>For noting.</p> <p>Discussed at the Audit and Risk Committee on 29 September 2022, and Business Estates Committee on 27 September 2022.</p> <p> Paper 3.3 Board Risk Framework and Register - Fu... 41</p>	Director/Director of Strategy and Marketing	
	Lunch		13.00 pm
3.4	<p>GSA Student Experience Surveys and League Table Analysis</p> <p>For discussion.</p>	Deputy Director Academic	
3.5	<p>Report from the Director of Finance</p> <p>For discussion.</p> <p>The Report from the Director of Finance was previously noted/discussed by the Audit Risk Committee on 29 September 2022, and the Business and Estates Committee on 27 September 2022.</p> <p> Paper 3.5 Report from Director of Finance.pdf 63</p>	Director of Finance	
3.5.1	<p>Management Accounts to 31 July 2022</p> <p>For discussion.</p> <p> Paper 3.5.1 Management Accounts - July 2022.pdf 67</p>	Director of Finance	
3.6	<p>Report from the Director of Estates</p> <p>For discussion and approval where indicated.</p> <p>This report summarises key developments in relation to Estates matters.</p> <p> Paper 3.6 Report from the Director of Estates Oct 2... 75</p>	Director of Estates	
3.6.1	<p>Mackintosh Expenditure, Budgeting and Insurance Update</p> <p>For discussion.</p> <p> Paper 3.6.1 Mackintosh Budgeting Expenditure and... 85</p>	Director of Finance/Director of Development	

#	Description	Owner	Time
	Break		15.00 pm
3.7	Occupational Health and Safety Reporting The Occupational Health and Safety Report and Annual Plan were previously considered by the Health and Safety Committee.		
3.7.1	Occupational Health and Safety Report 2021-22 For approval.  Paper 3.7.1 Occupational Health and Safety Report... 89	Director of Estates	
3.7.2	Occupational Health and Safety Plan 2022-23 For approval.  Paper 3.7.2 Occupational Health and Safety Plan 2... 111	Director of Estates	
3.8	Annual Report to SFC on Institutional Led Review Activity in 2021-22 For endorsement. Note: The Board received the Annual Report to the SFC on ILR for comment in September 2022.  Paper 3.8 Annual Report to the Scottish Funding C... 127	Chair	
3.9	Academic Council: Update Oral update.	Director	
4	Reports and Minutes from Committees		15.30 pm
4.1	Minutes from Audit and Risk Committee, 29 September 2022 For information.  Paper 4.1 Audit and Risk Committee 29 September... 147	A Sutherland	
4.2	Minutes from the Business and Estates Committee, 27 September 2022 For information.	H Motani	
4.3	Minutes from Health and Safety Committee, 21 September 2022 For information.  Paper 4.3 Health and Safety Committee Minutes - 2... 155	J Sanderson	

#	Description	Owner	Time
4.4	<p>Minutes from the Human Resources Committee, 20 September 2022</p> <p>For information.</p> <p> Paper 4.4 Human Resources Committee, 20 Septe... 159</p>	K Bennie	
4.5	<p>Minutes from the Museum and Archive Committee, 6 October 2022</p> <p>For information.</p> <p> Paper 4.5 Note from Museum and Archive Committ... 165</p>	K L Adey	
4.6	<p>Minutes from Remuneration Committee, 8 August 2022</p> <p>For information.</p> <p> Paper 4.6 Remuneration Committee 08 August 22 -... 167</p>	G Caie	
4.7	<p>Minutes from Renumeration Committee, 7 September 2022</p> <p>For information.</p> <p> Paper 4.7 Remuneration Committee 7 September 2... 171</p>	G Caie	
5	Governance Matters		15.50 pm
5.1	<p>Board Committees: Remits, Memberships and Procedures 2022-23</p> <p>For approval.</p> <p> Paper 5.1 Board Commitees - Remits Memberships... 175</p>		
5.2	<p>Statement of Corporate Governance</p> <p>For approval of minor amendments. This paper will also include recommendations pertaining to the subsequent minor amendment of the Schedule of Delegation and Board of Governors Description of Role and Responsibilities</p> <p> Paper 5.2 Statement of Corporate Governance.pdf 201</p>		
5.3	<p>Board Equality Balance as at 1 July 2022</p> <p>For discussion.</p> <p> Paper 5.3 Board Equality Balance as at 1 July 202... 239</p>		

#	Description	Owner	Time
5.4	<p>Director's Duties and Charities Trustees' Duties applicable to Governors</p> <p>For noting</p> <p> Paper 5.4 Directors' Duties and Charity Trustees' D... 251</p>		
6	<p>Items Previously Approved by Correspondence</p> <p>For noting.</p> <p>- Appointment of Investment Manager – 27 June 2022 - Nominations Committee, Board Committee Recommendations – July 2022</p>		16.20 pm
6.1	<p>Appointment of Investment Manager – 27 June 2022</p> <p>For noting.</p> <p> Paper 6.1 By Correspondence Approval - Appointm... 265</p>		
6.2	<p>Nominations Committee - Board Committee Membership</p> <p>For approval and ratification.</p> <p> Paper 6.2 Nominations Committee - Board Committ... 269</p>		
7	<p>Any Other Business</p>		16.30 pm
8	<p>Future Meeting of the Boards</p> <p>Monday 12 December 2022, 11.00 am Friday 3 February 2023, All Day Monday 27 March 2023, 11.00 am Thursday 15 June 2023, 11.00 am</p>		