

**Glasgow School of Art  
GSA Board of Governors**

12 December 2022 11:00 - 12 December 2022 16:10

# AGENDA

#	Description	Owner	Time
<b>1</b>	<b>Preliminary Business</b>		<b>11.00 am</b>
1.1	<p><b>Welcome/Apologies for Absence/Declarations of Interest</b></p> <p>Invitation to members to confirm that they have had sufficient time to scrutinise the papers.</p>		
1.2	<p><b>Minutes from the Meeting of 17 October 2022</b></p> <p>For approval.</p> <p>BoG 17 October 2022 Minutes from Meeting 11</p>	Chair	
1.3	<p><b>Board Action Points</b></p> <p>For noting.</p> <p>Board Action Points - November 2022 21</p>	Chair	
<b>2</b>	<b>Core Items</b>		
2.1	<p><b>Report from the Chair</b></p> <p>Oral report.</p>	Chair	11.20
2.2	<p><b>Report from the Director</b></p> <p>For noting.</p>	GSA Director	
2.3	<p><b>Report from the President of the GSA Students' Association</b></p> <p>The Board is invited to note the update report from the President of the GSA Students' Association.</p> <p>The Student President will also give a presentation on the appointment of a third-party operator in regard to the Assembly Building Bars and Cafe and seek approval from the Board in this regard.</p>	GSASA Student President	
2.4	<p><b>Report from the Director of Finance</b></p> <p>For noting.</p> <p>Director of Finance Report 27</p>	Director of Finance	12.00

#	Description	Owner	Time
2.5	<p><b>GSA Annual Report and Financial Statements to 31 July 2022</b></p> <p>For approval. This paper:</p> <ul style="list-style-type: none"> <li>- presents the Financial Statements for the year ended 31 July 2022;</li> <li>- shares the outcome of this year's External Audit;</li> <li>- proposes, upon the basis of management assurances provided, that the Board of Governors make certain routine representations to the External Auditor.</li> </ul> <p>Please note: the Joint Audit and Risk Committee and Business and Estates Committee considered and commented on the Annual Report and Financial Statements at its meeting on 23 November 2022.</p> <p>Annual Report and Financial Statements 31</p>	Director of Finance	
2.6	<p><b>Report from the Director of Estates</b></p> <p>The Board is invited to note the update from the Director of Estates, and to consider and approve the following:</p> <p>(i) GSA Environmental Social Justice Framework</p> <p>(Please note: the Framework was recommended to the Board for approval by the Business and Estates Committee at its meeting on 21 November 2022.)</p> <p>Director of Estates Report 101</p>	Director of Estates	12.30
2.7	<p><b>Report from the Interim Secretary to the Board</b></p> <p>For noting.</p> <p>Report from Interim Secretary to the Board 105</p>	Interim Secretary to the Board	
2.8	<p><b>Annual Implementation Plan 2022-23 - Mid-Year Progress Report</b></p> <p>For approval.</p> <p>Approved at the Business and Estates Committee on 27 September 2022.</p> <p>Annual Implementational Plan Progress Report 109</p>	Director	
2.9	<p><b>GSA Institutional Risk Register 2022-2023 - Quarterly Review</b></p> <p>For noting.</p> <p>Discussed at the Audit and Risk Committee on 29 September 2022, and Business Estates Committee on 27 September 2022.</p> <p>Institutional Risk Register - Quarterly Review 125</p>	Director	
2.10	<p><b>Annual Report from the Data Protection Officer</b></p> <p>For noting.</p> <p>Annual Report from Data Protection Officer 129</p>	Interim Secretary to the Board	

#	Description	Owner	Time
2.11	<b>Committee Reports</b>	Convenors	
2.11.1	<p><b>Audit and Risk Committee</b></p> <p>To receive and note the minutes of the meeting held on 14 November 2022</p> <p>Please note that the 'Amendments to Academic Council Election Rules (Staff and Students)' was recommended to the Board for approval by ARC at its meeting on 14 November 2022 - this paper is listed under item 2.11.8 on the agenda.</p> <p><b>Audit and Risk Minutes 14 Nov 2022</b></p>	Andrew Sutherland	
2.11.2	<p><b>Business and Estates Committee</b></p> <p>To receive and note the minutes of the meeting held on 21 November 2022.</p> <p>To consider and approve:</p> <ul style="list-style-type: none"> <li>- The GSA Environmental and Social Justice Framework</li> <li>- The Mackintosh Phase 2A+ Works and Phase 3 Project Team Appointment</li> </ul> <p>To Board is also invited to note:</p> <ul style="list-style-type: none"> <li>- the outline options for the potential deferment of Reid Phase 2b with associated risks and financial issues.</li> </ul> <p><b>GSA Business and Estates Committee - 21 November 2022</b></p> <p><b>GSA Environmental and Social Justice Framework</b></p> <p><b>Reid Reinstatement Phase 2B</b></p>	Habib Motani	
2.11.3	<p><b>Health and Safety Committee</b></p> <p>To receive and note the minutes of the meeting held on 16 November 2022.</p> <p>To note:</p> <p>(i) GSA Health and Safety Report (for the period 24 August 2022 - 21 October 2022).</p> <p><b>GSA Health and Safety Committee Minutes, 16 Nov 2022</b></p> <p><b>Health and Safety Report December 2022</b></p>	James Sanderson	

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2.11.4	<p><b>Human Resources Committee</b></p> <p>To receive and note the minutes of the meeting held on 15 November 2022.</p> <p>Human Resources Committee Minutes - 15 Nov 2022</p>	Kristen Bennie	
2.11.5	<p><b>Museum and Archive Committee</b></p> <p>To receive and note the minutes of the meetings held on 6 October 2022 and 10 November 2022.</p> <p>To consider and approve:</p> <p>Museum and Archive Committee, 6 October 2022</p> <p>Museum and Archive Committee, 10 November 2022</p>	Kate Lampitt Adey	
2.11.6	<p><b>Joint Audit and Risk Committee and Business and Estates Committee</b></p> <p>To receive and note the minutes of the meeting held on 23 November 2022.</p> <p>Joint Audit and Risk and Business and Estates Committee Meeting Minutes 23 November 2022</p>	Andrew Sutherland	
2.11.7	<p><b>Remuneration Committee</b></p> <p>Oral update.</p>	Graham Caie	

#	Description	Owner	Time
2.11.8	<p><b>Academic Council, 26 October 2022</b></p> <p>To receive and note the minutes of the Academic Council meeting held on 26 October 2022.</p> <p>To consider and approve amendments to: The Academic Council Remit and Membership, and the Election Rules for Staff Members of Academic Council and Election Rules for Student Members of Academic Council.</p> <p>Academic Council - 26 Oct 2022 - minutes</p> <p>Amendments to Academic Council - Remit and Election Rules</p>	Director	
	<b>Lunch</b>		13.00 pm
3	<b>Strategic Items</b>		13.30 pm
3.1	Academic Strategy - Update	Deputy Director Academic	
3.2	Financial Strategy, Sustainability and Growth: Key Assumptions, Expectations and Risks	Director of Finance	
	Break		15.00 pm
4	<p><b>Reserved Business</b></p> <p>Private meeting of the Independent Governors</p>		15.30 pm
5	<p><b>Items Previously Approved by Correspondence</b></p> <p>For noting.</p>		16.00 pm
6	<b>Any Other Business</b>		16.10 pm
7	<p><b>Future Meeting of the Boards</b></p> <p>Friday 3 February 2023, All Day Monday 27 March 2023, 11.00 am Thursday 15 June 2023, 11.00 am</p>		